



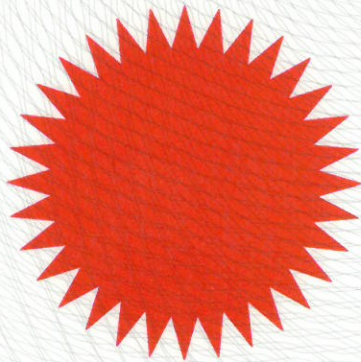
**This is to certify that  
Full Member**

**Northern Insulation Contractors (UK) Limited  
renewed their ARCA Membership on**

**30/06/2016**

**having been elected a Member of  
the Association on**

**10/02/1986**



A handwritten signature in black ink, appearing to read "S. Sadler", located in the lower-right quadrant of the certificate.

**CHIEF EXECUTIVE**

**MEMBERSHIP NO:**

**4077**